

# NAVSUP 2023 Commander's and Chief of Supply Corps' Guidance





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**Chief of Supply Corps**

## OUR MISSION

*NAVSUP and the Supply Corps conduct and enable supply chain, acquisition, operational logistics and Sailor & family care activities with our mission partners to generate readiness and sustain naval forces worldwide to prevent and decisively win wars.*



## NAVSUP 2023 COMMANDER'S AND CHIEF OF SUPPLY CORPS' GUIDANCE

### OUR MISSION FOCUS

Producing high-impact and measurable mission results; aggressive, action oriented and courageous; and focusing on Fleet operations. We bring to bear supply chain, acquisition, sustainment and logistics capabilities to protect and achieve mission. Every day our commitment is toward results and outcomes, vice efforts and activities, in Fleet and Joint operations.

Naval Sustainment System-Supply will drive end-to-end naval supply chain integration and reform as it streamlines the Navy's supply chains to increase readiness, decrease turn-around-times, increase velocity of spares, and reduce costs.

All commanders shall ensure alignment with the Chief of Naval Operations' Charge of Command, which calls on military and civilian, at sea and ashore, to apply Get Real Get Better principles for self-assessing, self-correcting, and using a learning mindset.

### OUR INTEGRITY

Accountable for right and wrong, success and failure; honest, trusted and selfless; fiduciary responsibility for personnel, material and fiscal resources.

Integrity as a value for Naval Supply Systems Command and the Supply Corps is uncompromising. Honest and trusted teams are a must for mission accomplishment. Those who lack integrity are not valued, even if they achieve mission success.





# NAVSUP 2023 COMMANDER'S AND CHIEF OF SUPPLY CORPS' GUIDANCE

## OUR AGILITY

Always learning, adapting, and teaching to advance the mission; innovative, versatile and adaptable; forward thinking and anticipating change in the operating environment.

We develop Supply Corps officers and Naval Supply Systems Command employees with a progressive mix of field and headquarters staff experience, providing the necessary repetitions in the art and science of supporting logistics and sustainment missions. This experience exposes our workforce to Fleet and enduring complex problems, resulting in success and failures that improve their knowledge and abilities to handle the routine and unexpected. Never complacent, we do not embrace the status quo, but rather invite contrary views to advance our mission.

## OUR EXCELLENCE

Unrivaled supply chain, acquisition, logistics and operational expertise to achieve mission success; continuous improvement through data analytics, self-assessment, critical thinking, and candid professional engagement with seniors, peers, subordinates, mission partners and suppliers.

Supply Corps officers and Naval Supply Systems Command employees strive relentlessly for excellence. We foster a competitive environment to achieve mission success. We are all about winning, getting to great and delivering high-impact results to our Navy, Joint and Allied partners.

# COMMANDER'S PRIORITIES

## PEOPLE

Our NAVSUP and Navy Supply Corps teams of dedicated military and civilian personnel propel our global mission. Given the extraordinary demands placed on our people, their well-being is our highest priority. We believe in transparency and elevating barriers to improve quality-of-life and create improvements to reduce stress and generate maximum engagement. Further, we believe in equal opportunity, fostered by an environment that models diversity of thought, experience, fairness, impartiality, and inclusion. To achieve these goals and align with the CNO's Navigation Plan 2023, I am widening my focus to accelerate **Supply Corps Officer leader development and Ready Relevant Learning**.

## P2P LOGISTICS AND NSS-SUPPLY

Performance to Plan (P2P) is an analytics-informed management approach providing organizations with a high-leverage opportunity to engage leaders in a data-driven discussion about performance gaps, execution barriers, and potential solutions to achieve Enterprise-wide success. P2P is a **"Get Real,"** unfiltered analysis of our performance that helps us see ourselves relative to North Star metrics.

Concurrently, NSS-Supply is a collection of **"Get Better"** initiatives that combine commercial best practices, process improvements, governance, and oversight to maximize our effectiveness within available means towards achieving excellence.

## DFSP – MISSION ASSURANCE

Navy teams safely, effectively, and efficiently provide fuel from Defense Fuel Support Points (DFSPs) to the point of consumption for the Joint Force. NAVSUP FLCs play a key role in **receiving, storing, issuing, and accounting for bulk petroleum, oil, and lubricants** at DFSPs on behalf of the Defense Logistics Agency.

## NWCF-SM AUDIT READINESS

Accurate and detailed material accountability is a crucial element in warfighter readiness. Task Force 66.5 (Audit Readiness) orchestrates, integrates, and synchronizes audit responsibilities for NWCF-SM material to achieve accurate and complete financial data for critical management decisions. We must continue to implement a systematic, transparent financial and material accountability program to improve NAVSUP's **governance** of NWCF-SM inventory to reach the Department of Navy audit readiness and fleet mission requirements.

## NSY SSU/C500

Our shipyards are critical national assets; as such, it is imperative that we prioritize the people, processes, and practices involved with material management and acquisition. Naval Shipyard (NSY) Supply Support Unit/Code 500 (SSU/C500) is the single, accountable **end-to-end supply integrator** in the Navy's four public shipyards. High-performing teams involved in each step of the process ensure that material is available at the right place and at the right time to support operations. SSU/C500 improves naval readiness by reducing maintenance delays and returning fleet assets on time, contributing to our Navy's lethality.

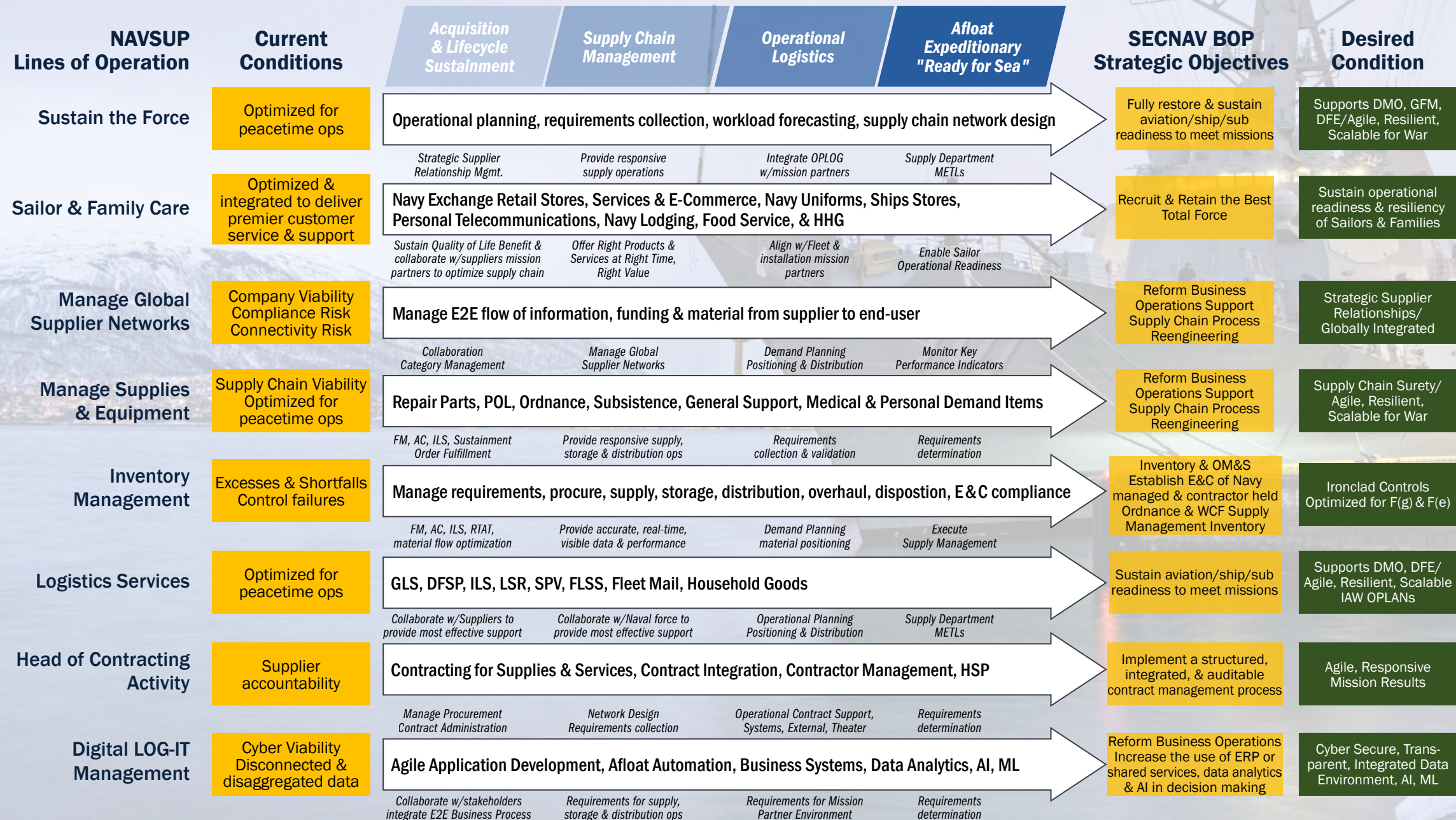
## LOG IT

NAVSUP manages Navy's globally distributed, highly complex, and increasingly digital supply chains. Logistics Information Technology (LOG IT) systems are critical enablers in generating and sustaining the readiness of Naval forces worldwide. We shall lead in developing technical and functional expertise to deliver **modern digital solutions** that support supply chain operations. NAVSUP will continue to refine its IT service delivery processes with speed and mission-partner focus, making data available to enable analytics from the Pentagon to deckplate decision-makers.



# NAVSUP & Supply Corps Lines of Operation

COMPREHENSIVE NAVYWIDE VIEW OF E2E SUPPLY CHAINS





# Navy Supply Corps Lines of Operation

COMPREHENSIVE NAVYWIDE VIEW OF E2E SUPPLY CHAINS



ACQUISITION AND LIFECYCLE SUSTAINMENT	SUPPLY CHAIN MANAGEMENT	OPERATIONAL LOGISTICS	AFLOAT AND EXPEDITIONARY "READY FOR SEA"
<p><i>Acquisition &amp; Lifecycle Sustainment is the management &amp; procurement process to acquire technologies, weapons systems, programs, lifecycle product support &amp; logistics necessary to maintain &amp; prolong a weapon systems operational availability (Ao)</i></p>	<p><i>Supply Chain Management is a cross-functional approach to integrate procurement, suppliers, manufacturers, warehouses &amp; end-users to deliver products &amp; services for military material applications to satisfy service readiness requirements</i></p>	<p><i>Operational Logistics addresses sustainment w/in the military theater of operation. It connects the supply chain &amp; logistics effort of the strategic level w/ those of the tactical level necessary to maintain &amp; prolong operations until mission accomplishment</i></p>	<p><i>Procuring materials, storing materials, &amp; expending materials necessary to maintain &amp; prolong operations until mission accomplishment</i></p>



NSS-SUPPLY FOCUSES ON  
6 KEY PILLARS TO DRIVE HIGHER PERFORMANCE

GOVERNANCE

NSS-SUPPLY and E2E Integration

Govern, coordinate, and synchronize strategic supply chain decisions by leadership across Navy.

PILLARS

Demand Management

Reduce demand and increase predictability through design, engineering, maintenance, etc.

Optimize WCF Portfolio

Take a portfolio approach to managing cash allocation to maximize readiness.

Shape Industrial Base

Expand competition with suppliers and deepen partnership with strategic suppliers.

Optimize Organic Repair

Increase organic depot repair volume to fully utilize capacity.

Increase E2E Velocity

Shorten E2E repair TATs in line with commercial, and move parts in the system faster.

ENABLERS

Executive Reliability Control Board (E-RCB), Sustainment Program Baseline (SPB), Maintenance Operations Center (MOC) Aircraft-on-Ground (AOG), NAVSUP WSS Logistics Cell Operations Model (WSS LOGCELL OpModel), NAVSUP BSC, NAVSUP FLCs, supply community, tools for E2E visibility such as: Integrated Supply Chain Management (ISCM), machine learning (ML), Enterprise Resource Planning (ERP), Naval Operational Business Logistics Enterprise (NOBLE).

Acronyms

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NSS-Supply – Naval Sustainment System-Supply

P2P – Performance to Plan

NWCF – Navy Working Capital Fund

DFSP – Defense Fuel Support Point

LOG IT – Logistics Information Technology

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E2E – End-to-end

OPLOG – Operational Logistics

METLs – Mission Essential Task Lists

HHG – Household Goods

POL – Petroleum, Oil and Lubricants

FM – Financial Management

AC – Acquisition

ILS – Integrated Logistics Support

RTAT – Repair Turnaround Time

E&C – Existence & Completeness

OM&S – Operating Materials and Supplies

GLS – Global Logistics Support

LSR – Logistics Support Representative

SPV – Subsistence Prime Vendor

FLSS – Forward Logistics Support Site

HSP – Husbanding Service Provider

AI – Artificial Intelligence

ML – Machine Learning

DMO – Distributed Maritime Operations

GFM – Global Force Management

DFE – Dynamic Force Employment

Scalable IAW OPLANs – In accordance with Operational Plans

F(g) – Force Generation

F(e) – Force Employment

NWCF-SM – Navy Working Capital Fund-Supply Management

NSY – Naval Shipyard





Military Sealift Command fleet replenishment oiler USNS Pecos (T-AO 197), center, guided-missile destroyer USS Mitscher (DDG 57) left, and guided-missile cruiser USS Monterey (CG 61) conduct a replenishment-at-sea in the Arabian Gulf.